



INFRASTRUCTURE INVESTMENT AND JOBS ACT

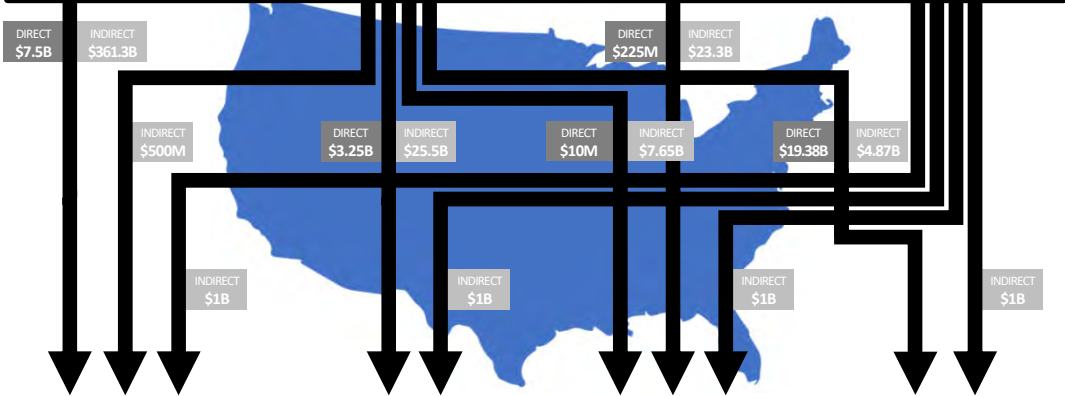
\$450B OPPORTUNITY

DIRECT \$28.6B **INDIRECT \$424.9B**

DIRECT \$7.5B	INDIRECT \$361.3B	DIRECT \$20.9B	INDIRECT \$38.6B	DIRECT \$225M	INDIRECT \$23.8B	DIRECT \$0	INDIRECT \$1B
---------------	-------------------	----------------	------------------	---------------	------------------	------------	---------------



MAJORITY OF FUNDING WILL PASS THROUGH STATES



TRANSPORTATION \$370.3B	BUILDINGS \$29.75B	INDUSTRIAL \$32.27B	UTILITY \$48.78B
-----------------------------------	------------------------------	-------------------------------	----------------------------

DIRECT \$7.5B	INDIRECT \$362.8B	DIRECT \$3.25B	INDIRECT \$26.5B	DIRECT \$235M	INDIRECT \$32B	DIRECT \$19.605B	INDIRECT \$29.175B
---------------	-------------------	----------------	------------------	---------------	----------------	------------------	--------------------

Airport Upgrade Grants	\$20B	Weatherization Program	\$3.5B	Battery Manufacturing	\$6.1B	Outage Prevention / Grid Resilience	\$5B
Amtrak Grants	\$19B	EECBG Program	\$550M	Cybersecurity Grants	\$1B	Grid Flexibility Technologies	\$3B
EV Charging Equipment	\$7.5B	Public School Improvements	\$500M	Future of Industry / Research Centers	\$550M	State Energy Risk Plans	\$500M
MARAD Ports Improvement	\$2.3B	Energy Efficiency Audits & Upgrades	\$250M	H ₂ O Recycling/Reuse	\$450M	Rural Cyber-Security Program	\$250M
Federal Railroad Administration	\$1.5B	Federal Facility Conservation Tech	\$250M	Waste / Drinking Water Efficiency	\$225M	Transmission Facilitation program	\$50M
PROTECT Program	\$1.4B	Building Codes Implementation	\$225M	Motor Drive Systems Rebates	\$10M	Transformer Replacement Rebates	\$10M

NEMA evaluation and prioritization: Nov - Dec 2021

NEMA responses to RFIs starting in Dec 2021

Funding begins to flow to states and localities: Dec 2021 – Feb 2022

Project announcements begin: June 2022 – Nov 2022